

KIOXIA

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Corporate Profile

KIOXIA Holdings Corporation

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www.kioxia-holdings.com

KIOXIA Group

KIOXIA

**As the inventor of the NAND Flash memory
we had a profound impact on the world.
We will continue changing the world
as we keep evolving our memory technologies.
We will store and retrieve not only the information in human brains,
devices, and media but also feelings and ways of thinking, ultimately connecting
the experiences and emotions of every moment.**

Mission

**Uplifting the world
with “memory”**

**By evolving “memory,” we create uplifting
experiences and change the world.**

Vision

**With progressive memory technology
at the core, we offer products,
services, and systems that create
choice and define the future.**

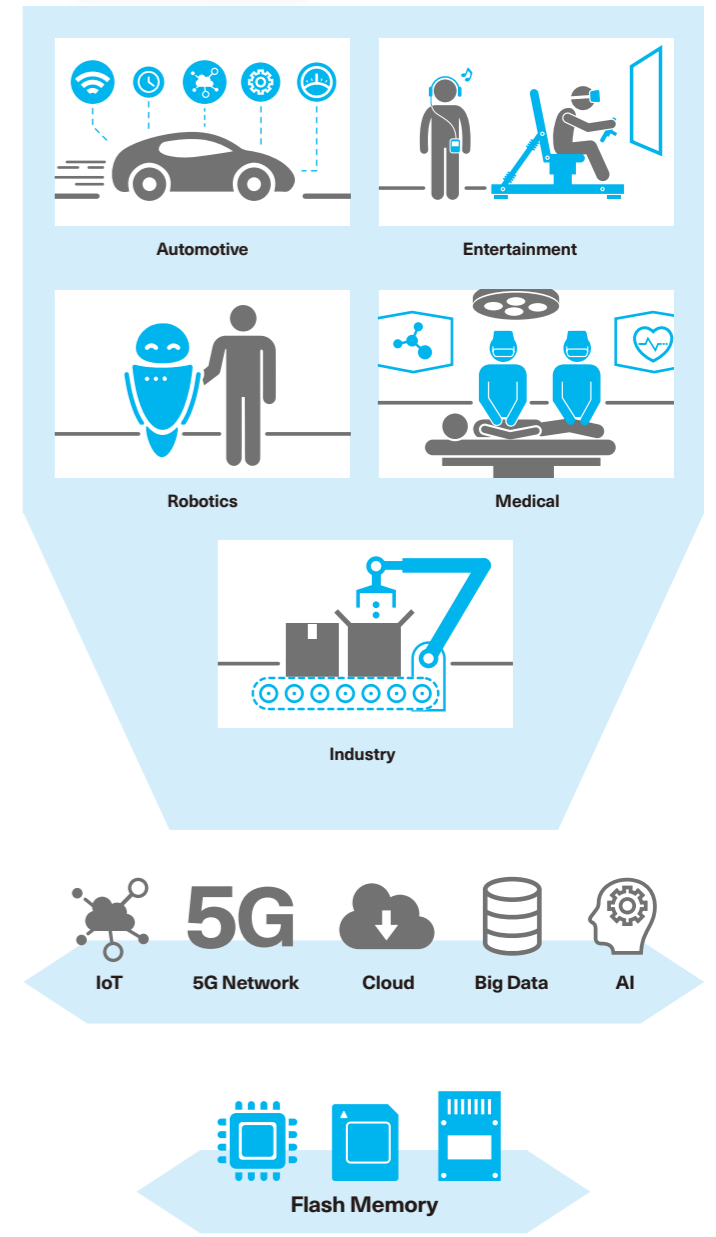
Business Overview

The role played by memory is becoming ever more important in a variety of situations.



We provide new products and services that are essential to the full-scale utilization of big data.

The evolution of IoT, AI and 5G has caused an explosion in the amount of data being produced by society. Large-capacity, high-performance storage and high-speed data processing systems are essential to utilizing this data. As the leading company in flash memory and SSD, KIOXIA provides products and services that give birth to new value.



Research and Technology Development

Searching for the next “memory” technology to uplift the world.

Three approaches to “memory” technology. Leading the charge into new a “new age of memory”.

Memory

Research and development of higher-capacity and higher-performance 3D flash memory, and next generation memory.



SSD/Memory Cards

Development of high-performance SSD and memory card products, and research and development of security technology.



Systems

Research and development of state-of-the-art storage systems, and AI technologies applicable in factory production systems.

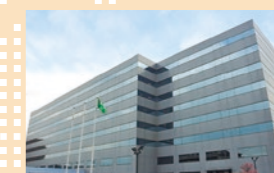


The globe is our stage. Rapid access to the newest technologies across the world.

KIOXIA conducts research at Yokohama Technology Campus (Yokohama City, Kanagawa Prefecture) and Memory Development Center at Yokkaichi Plant (Yokkaichi City, Mie Prefecture). KIOXIA also has overseas locations in countries and regions where cutting-edge IT companies are active, to gain swift access to the newest technology.



Yokkaichi Memory R&D Center



Yokohama Technology Campus



Kioxia America, Inc.

Collaboration across boundaries. Joint development towards the next “memory” technology.

KIOXIA actively involves in open innovation with various companies, and conducts joint development with universities and equipment/materials manufacturers for rapid product development. KIOXIA has passionate and inquisitive engineers from diverse expertise to pursue research and development for the next “memory” technology.



Smart Factory

Evolving factories that employ AI technology are delivering high-quality products to the world.

The world's largest class flash memory factory.

Kioxia produces approximately one third* of the flash memory used throughout the world at Yokkaichi Plant (Yokkaichi City, Mie Prefecture) and Kitakami Plant (Kitakami City, Iwate Prefecture) operated by Kioxia Iwate Corporation.

Located on a 694,000 m² site, Yokkaichi Plant comprises six manufacturing plants that work closely with the technology development division to produce the world's most advanced flash memory products.

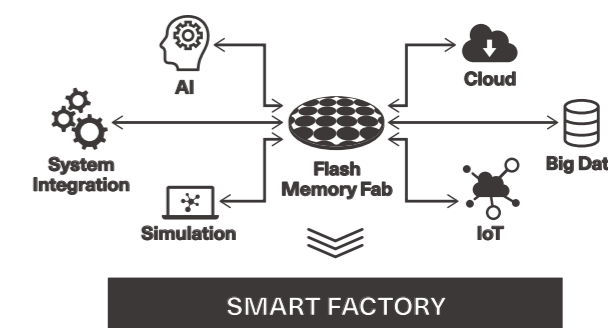
Kitakami Plant began operating in 2020 to meet the growing demand for flash memory.

* including joint capital investment with Western Digital Corporation, based on our own research



Smart factories that utilize big data.

We collect and analyze more than 2.5 billion data points from our production lines every day and employ them toward automated transport and advanced control of our production facilities. We are also starting to utilize AI technology. Using big data, we operate the new Kitakami Plant in close cooperation with Yokkaichi Plant to secure high productivity.



Unleashing the Potential of “Memory”

The name KIOXIA reflects the company’s mission to “uplift the world with ‘memory’”. When we say “memory”, we mean much more than simply recorded data. To us, it represents the comprehensive collection of emotions, experiences and ideas beyond digital information gathering. As KIOXIA, we will create new value in the memory space, changing the world through innovative solutions.

From the invention of NAND flash memory in 1987, to pioneering the development of 3D flash memory, we have always been leading the charge into new eras of memory. Today, we deliver flash memory and solid state drives (SSD) which power crucial information infrastructure, including data centers, smartphones, PCs and electronic devices essential to people’s lives across the globe.

As our digital society and technological innovation continues to move forward, the amount of data being generated, stored and utilized is increasing exponentially, leading to a new era of memory. As KIOXIA, we will lead this new era by leveraging our creative technology to further enrich people’s lives and expand possibilities within society through innovative memory solutions.

Together, we have an exciting journey ahead.



Nobuo Hayasaka
President and CEO
KIOXIA Corporation
KIOXIA Holdings Corporation

Company Outline (as of March 31, 2023)

Kioxia Holdings Corporation

Address	1-21, Shibaura 3-chome, Minato-ku, Tokyo
President and CEO	Nobuo Hayasaka
Capital	10 billion yen
Shareholders	Toshiba Corporation (40.64%) BCPE Pangea Cayman, L.P. (25.92%) BCPE Pangea Cayman2, Ltd. (14.96%) BCPE Pangea Cayman 1A, L.P. (9.37%) BCPE Pangea Cayman 1B, L.P. (5.99%) Hoya Corporation (3.13%) <small>Note: Above shows the voting shareholding ratio as of August 27, 2020.</small>
Business Outline	Group strategy formulation and management oversight
Employees	Approx. 120 Consolidated approx. 15,300
Website	www.kioxia-holdings.com

Kioxia Corporation

Address	1-21, Shibaura 3-Chome, Minato-ku, Tokyo				
Establishment	April 1, 2017				
President and CEO	Nobuo Hayasaka				
Capital	10 billion yen				
Shareholder	Kioxia Holdings Corporation (100%)				
Business Outline	Development, manufacturing and sales of memory and related products, and related business				
Major Subsidiaries	<table> <tr> <td>Japan</td> <td>Kioxia Iwate Corporation Kioxia Systems Co., Ltd. Kioxia Engineering Corporation Kioxia Etoile Corporation</td> </tr> <tr> <td>Overseas</td> <td>Kioxia America, Inc. Kioxia Europe GmbH Kioxia Asia, Limited Kioxia Singapore Pte. Ltd. Kioxia Taiwan Corporation Kioxia Semiconductor Taiwan Corporation Kioxia Korea Corporation Kioxia (China) Co., Ltd. Kioxia Israel Ltd. Kioxia Technology UK Ltd. Solid State Storage Technology Corporation</td> </tr> </table>	Japan	Kioxia Iwate Corporation Kioxia Systems Co., Ltd. Kioxia Engineering Corporation Kioxia Etoile Corporation	Overseas	Kioxia America, Inc. Kioxia Europe GmbH Kioxia Asia, Limited Kioxia Singapore Pte. Ltd. Kioxia Taiwan Corporation Kioxia Semiconductor Taiwan Corporation Kioxia Korea Corporation Kioxia (China) Co., Ltd. Kioxia Israel Ltd. Kioxia Technology UK Ltd. Solid State Storage Technology Corporation
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Website	www.kioxia.com/en-jp/				